

**UNIVERSITY OF FORT HARE**

**MONITORING AND  
EVALUATION INDICATORS  
AND APPLICATIONS IN  
GOVERNMENT  
PUB 524**

**POST GRADUATE DIPLOMA  
EXTERNALLY MODERATED CONTINUOUS ASSESSMENT  
NOVEMBER - Main  
2022**

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**Time: 3 Hours**

**Subject: PUB 524**

**Marks: 100 (Final Mark Weighting 40%)**

**This paper consists of 4 pages including the cover page**

**Internal Examiners**

**Prof MS BAYAT**

**External Examiner**

**Prof A BEKE (UP)**

**INSTRUCTIONS**

- 1. Answer ANY three questions**
- 2. It is in your best interest to write clearly and legibly.**
- 3. Use examples to support your arguments.**
- 4. Structure the answers in a coherent and logical manner**

**Question 1 [33.3 marks]**

What is monitoring and evaluation and why is it important to have indicators and applications in government. In this context describe and explain the principles that underpin the policy framework for the South African Government Wide Monitoring and Evaluation System developed in the office of the Presidency

In discussing these principles do ensure that you use various practical examples when elaborating on each one.

**Question 2 [33.3 marks]**

When state institutions or government programmes are evaluated, such evaluation should take cognisance of the type of state these institutions and programmes are located in. The Constitution envisages that the state should be a development state. Section 195(1)(c) provides that ‘Public Administration must be development oriented’ So state institutions or government programmes should be designed in such a way that they comply with this. Monitoring and Evaluation should be practiced in the same context

In the light of this discuss the above in context with special emphasis on the important institutions that play a role in monitoring and evaluation as well as the indicators and applications in government.

**Question 3 [33.3. marks]**

You are a policy advisor in the Department of your choice who receives a request from your Minister to prepare an analysis report on the performance monitoring and evaluation system within the Department in relation to a specific project. In your response do ensure that it is dealt with in a memorandum format. Do include the elements of monitoring, evaluation, and compliance, as well as diagrams, statistics data, indicators, and budgets in support of your response.

**Question 4 [33.3 marks]**

Discuss the indicator system in the performance management system in relation to

- Definition and location indicators within a performance management system
- Purpose of an indicator system
- The hierarchy /levels of indicators in the context of a Performance Management Evaluation System
- Discuss risks to guard against using indicators

Question 5 [ 33.3 marks]

Monitoring and Evaluation (M & E) is a powerful public management tool that can be used to improve the way the government and organisations achieve results. Just as governments need financial, human resources and accountability systems, government also need reliable performance feedback systems.

There has been an evolution in the field of monitoring and evaluation involving a movement away from traditional implementation-based approaches towards new results-based approaches.

In view of the above context describe and explain the Ten Steps to a results Based Monitoring and Evaluation System with emphasis on setting baselines and the gathering of data on indicators. In your response do ensure that all ten steps are covered briefly and do use practical examples

**END OF THE PAPER**