



University of Fort Hare  
*Together in Excellence*

PAD 323E – Public Management and Administration

Diploma in Local Government Law and Administration

Supplementary Examination, January/February, 2020

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Time: 3 Hours

Subject: Public Administration

Module: Public Management and Administration

Marks: 100

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This paper consists of 2 pages including the cover page

INTERNAL EXAMINER  
Dr MM Sibanda [University of Fort Hare]

EXTERNAL EXAMINER  
Prof C. Hofisi [North-West University]

#### INSTRUCTIONS

- (i) Answer any **TWO (2)** questions of your choice
- (ii) All questions carry equal marks
- (iii) You are advised to spend, 1½ hours on each of your answers
- (iv) You are expected to draw relevant practical examples and illustrations from the theory and practice of public management and administration

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Question, 1

[50 marks]

Discuss the history/evolution of Public Administration. Clearly highlight the dominant thinking of key Public Administration theorists/scholars in each paradigm/period: each paradigm/period/phase must be clearly presented as a sub-topic in your answer.

Question, 2

[50 marks]

Define Public Administration using the following four (4) categories: political, legal, managerial and occupational definitions (Shafritz, Russell and Borick, 2014; De Vries, 2016). Is Public Administration a science, an art or both? Support your answer highlighting the arguments of theorists in Public Administration.

Question, 3

[50 marks]

Ethics play an important role in any public sector organisation. Discuss the various ethical concerns raised in the 2017/18 Auditor-General Consolidated General Report on the Local Government Audit Outcomes and with the aid of clear examples discuss ways in which South African municipalities can resolve them.

*End of Examination Paper*