

UNIVERSITY OF FORT HARE

**PUBLIC COMMUNITY LEADERSHIP
PCL 121**

SUPPLEMENTARY EXAM 2018

Time: 3 Hours

Subject: PCL 121

Marks: 100

This paper consists of 2 pages including the cover page

Internal Examiners

First Examiner: Dr MA Ndlovu

Second Examiner: Prof DR Thakhathi

INSTRUCTIONS

1. Please note that all questions are compulsory from both Section A and B.
2. It is in your best interest to write clearly and legibly.

SECTION A

QUESTION 1

- 1.1 Mention SEVEN core components of ethical leadership. [14]
- 1.2 Give FOUR strategies for improving ethical community leadership. [8]
- 1.3 Discuss SIX key steps in the planning for community development [12]
- 1.4 List FOUR pillars for effective community governance. [8]
- 1.5 What is monitoring and evaluation? [4]
- 1.6 Why monitoring and evaluation is important in improving the implementation of community programmes? [4]

SECTION B

QUESTION 2:

- 2.1 Ethics play an important role in any public sector organisation. Using relevant practical examples, describe a situation of an ethical dilemma in the public service, and give suggestions for solving the problem through making use of 'the method of drawing the line'. [30]
- 2.2 Critically analyse how Madonsela's (2010:4) concerns echo echo how corruption has affected the implementation of programmes in your community. Explain how core components of ethical leadership can be used as measure for minimising the rate of corruption in your community. [20]

TOTAL MARKS = [100]